

An Innovative Internet Architecture for Application Service Providers

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Abstract

In recent years, business on the Internet has exponentially increased. Consequently, the deployment and management of business applications on the Internet is becoming more and more complex, which requires the development of new Internet architectures suitable to efficiently run these business applications. In this paper, we present and evaluate several computing models for application service providers and introduce the server-based model and the corresponding Internet architecture. Two case studies, which use the proposed architecture for application deployment, are also described in the paper.

1. Introduction

The increasingly competitive, global marketplace puts pressure on companies to create and deliver their products faster, with high quality and greater performance. To get the new products and technologies to consumers is through a new industry called Application Service Providers (ASPs). Similarly to Internet Service Providers, that linked businesses and consumers up to the Internet, ASPs lease software applications to businesses and consumers via the Internet. These applications range from word processing programs to payroll management software, document management systems, and many others. The major challenge is to develop an efficient Internet-based architecture, which will efficiently provide access to these software applications over the Internet.

1.1 Computing Models for Internet-Based Architectures

Application architectures have traditionally followed software development architectures. The software development architectures can be classified into:

- Traditional desktop computing model
- Client-server computing model

- Network computing model
- Server-based computing model

Traditional desktop computing model assumes that the whole application is on the client and the application is executed locally. The client must be a fat client.

Client-server computing model assumes that clients are powerful and processing is centered around local execution on clients. Computer resources were split between a server and one or several clients. This architecture allowed for larger, more scalable applications to be brought to a larger number of clients. However, the key for this architecture was to successfully partition the complexity of overall application and determining correctly which part should reside on the server and which part should run on the client. As more and more functionality migrated to the client, it became harder for applications to be maintained and updated.

Network computing model, supported by Sun, Oracle, Netscape, IBM, and Apple, assumes that software applications are dynamically downloaded from the network into the client for execution by the client. This architecture requires that the clients are fat.

Server-based computing model, supported by Citrix, assumes that business applications reside on the servers and can be accessed by users without requiring them to be downloaded to the client. The client can be either thin or fat.

In the proposed Internet-based architecture we selected server-based computing model, which is described in detail in the following section.

1.2 Server-Based Computing Model

The fundamental three elements of the server-based computing model are: multi-user operating system, efficient computing technology, and centralized application and client management

Multi-user operating system allows multiple concurrent users to run applications in separate, protected sessions on a single server. Efficient computing technology separates the application from its user interface, so only simple users commands, received through keystrokes, mouse clicks, and screen updates are sent via the network. As a result, application performance does not depend on network bandwidth. Centralized application and client management allows efficient solution of application management, access, performance, and security.

Server-based computing model is very efficient for enterprise-wide application deployment, including cross-platform computing, Web computing, remote computing, thin-client device computing, and branch-office computing, as illustrated in Figure 1 [1].

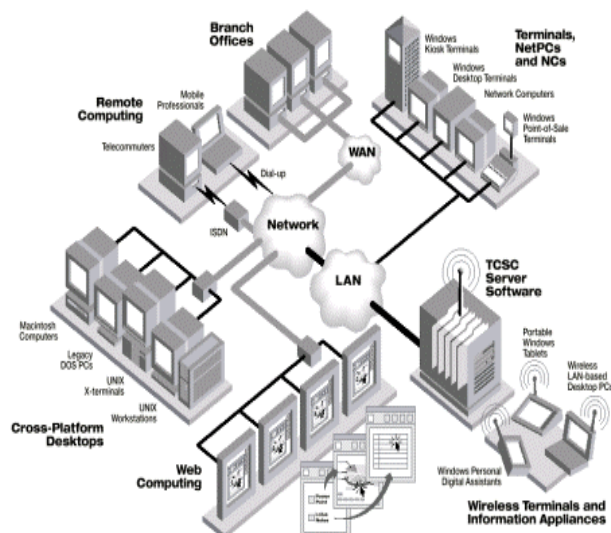


Figure 1. Server-based computing model can be used for enterprise-wide application deployment.

2. Evolution of Internet-Based ASP Architectures

Similarly to software development architectures, applications service architectures have emerged from the traditional client-server architectures to three-tier and multi-tier architectures.

The first generation of Internet-based application service architecture was based on delivery of information via public Web sites. This technology, sometimes referred to as the “first wave” Internet [2] employs the Web to present the information to the user and then allows the

user to give some relevant information back. The primary focus of this architectural model is mass distribution of public information over the Internet. This architecture, which focuses on accessing information, consists of three levels (or three tiers) – presentation level, content level, and data and service level, as shown in Figure 2 [2].

At the presentation level, there is the client system, which is used to view Web page information. The client contains both presentation and application logic components. At the content level, there is a Web server that provides interactive view of information from a relational database. Finally, at the data and service level, there is a relational database system, which provides data for the Web server. This architecture is also called three-tier architecture consisting of client tier, Web server tier, and database tier.

With the advancements of the Internet, the Web, and related technologies (such as Java and HTML), as well as acceptance of standard communication protocols (such as TCP/IP and HTTP), a new architecture has emerged. In this architecture, sometimes referred as to the “second wave” Internet [2] or network-based application architecture [3], focus is on highly targeted, private distribution of software services over Intranets and Extranets. In this architecture, the Web page is not only the agent for providing information, but it also offers a variety of application services to speed up business transactions and offer additional services. This architecture consists of n-tiers and offers maximum functionality and flexibility in a heterogeneous, Web-based environment. An example of four-tier architecture is shown in Figure 3.

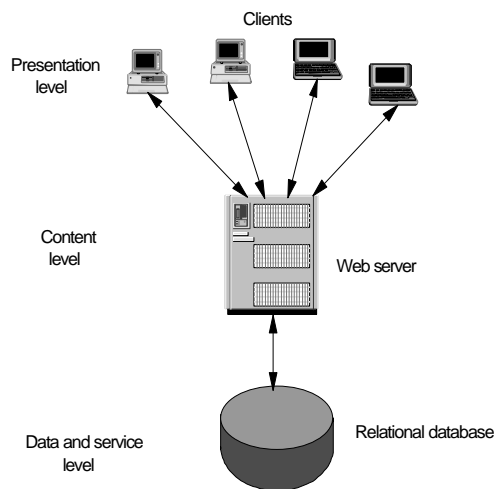


Figure 2. The three-tier architecture for application service providers is focussed on accessing information.

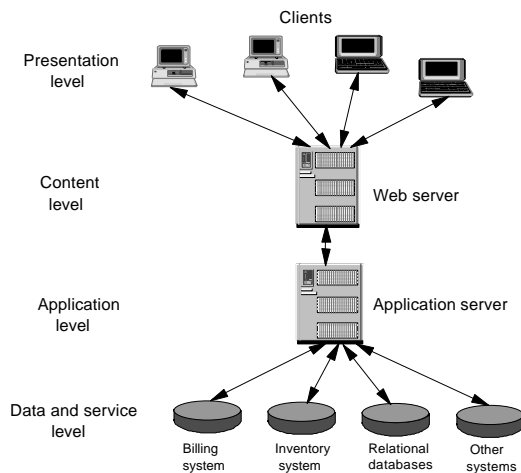


Figure 3. The multitier Internet-based architecture for application service providers is focussed on accessing application services.

At the presentation level, the client views Web pages for information as well as for a variety of application services. At the second, content level, Web server provides interactive view of information and supports client-initiated transactions. At the third, application level, there is an application server, which is used to find requested data and services, makes them available for viewing, and carries out transactions. At the fourth, data and service level, there is a variety of data and services accessible by the application server. This architecture, also called multitier architecture, consists of client tier, Web server tier, application server tier, and database tier.

Two-tier Internet architecture is typically limited for systems with a small number of users, a single database, and non-secure network environments.

3. A Contemporary Architecture for ASP

Several Internet-based ASP architectures have been developed by leading computer and software companies, including Sun's [8], IBM's [7], Netscape's [2], and Microsoft's [14] architectures. In this section, we propose ASP computing architecture using server-based computing model and ASP application architecture.

3.1 ASP Computing Architecture

Our computing architecture for application service providers is based on the server-based computing model, described in Section 1.1. As we indicated earlier, in server-based computing all applications and data are managed, supported, and executed on the server. This architecture provides the following benefits:

- Single-point management
- Predictable ownership costs
- High reliability
- Bandwidth-independent performance
- Universal application access
- Use of thousands of off-the-shelf applications
- Low-cost and fast application development
- Use of open standards
- Graphical and rich user interface
- Wide choice of client devices

The proposed server-based architecture uses the following technologies developed by Citrix:

- Independent Computing Architecture (ICA),
- Windows-based terminal (WBT),
- Software component that allows consumers to access applications from their Internet browser (Charlotte), and
- Software component that allows interactive applications on the Web (Vertigo)

Independent Computing Architecture is a Windows presentation services protocol that turns any client device (thin or fat) into the thin client. The ICA consists of three components: server software, client software, and network protocol.

On the server, ICA separates applications from the user interface, while on the client users see and work with applications' interface. The application logic executes on the server. The ICA protocol transports keystrokes, mouse clicks, and screen updates over standard protocols requiring less than 20 Kbps of network bandwidth.

A *Windows-based terminal* is a thin-client hardware device that connects to Citrix server-based system software. The WBT does not require downloading of the operating system or applications and there is no local processing of applications at the client, as in the case of other thin clients such as network computers or NetPCs. A WBT has the following features:

- An embedded operating system such as DOS, Windows CE, or any real-time OS

- ICA protocol to transport keystrokes, mouse clicks, and screen updates between the client and the server
- Absolute (100%) execution of application logic on the server
- No local execution of application at the client device

software *Charlotte*. In addition, software component *Vertigo* allows more interactive applications on the Web. This software allows customized Web pages such as electronic trading accounts to be updated automatically without hitting the refresh button on the computer.

The proposed architecture also allows consumers and business to access software applications from their Internet browsers. This is provided using Citrix's

The proposed architecture for ASP using server-based model and Citrix technologies is shown in Figure 4.

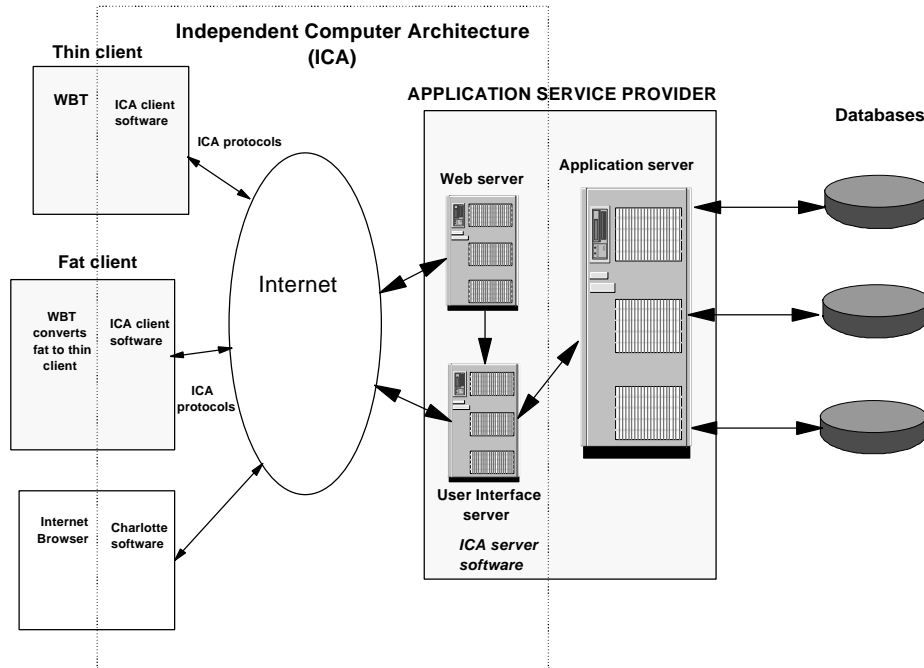


Figure 4. The proposed architecture for ASP uses server-based model. All applications are executed at the server or cluster of servers.

The proposed architecture is platform independent and allows non-Windows and specialized ICA devices to run Windows applications residing and executing on application server farm. Application server farm is a group of application servers that are linked together as a single system to provide centralized administration and scalability.

The architecture in Figure 4 allows application service providers to rapidly develop and deploy applications across complex computing environments. It also provides application access to all users, regardless of their location, type of client device, or form of network connectivity. The architecture can be applied to any type of client hardware, and therefore requires no change in client hardware. The system significantly reduces

requirements for network bandwidth compared to other architectures. Finally, the proposed architecture reduces the total cost of application, as analyzed in Section 4.

3.2 ASP Application Architecture

To take maximum advantage of ASP computing architecture, a new breed of applications needs to be developed. The key drivers of new distributed application architecture is a need for wide spectrum of thin clients, bandwidth usage optimization, application multi identity shared back end computing, reliable data flow management, security, legacy application integration, and long list of service operation requirements. A desired architecture of an ASP application is shown in Figure 5.

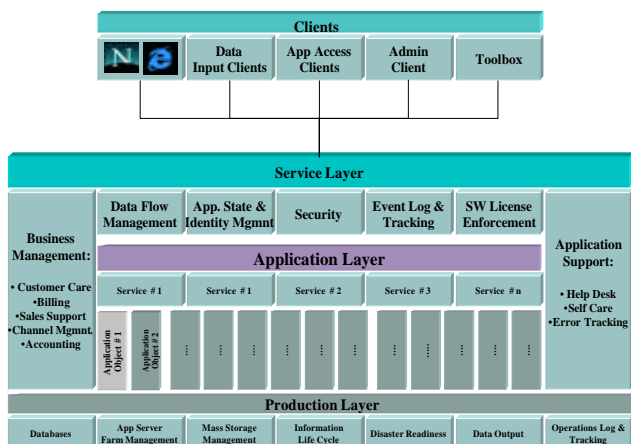


Figure 5. The architecture of an ASP application.

3.2.1 Client Software. ASP application client software is in general very different from types of client software provided as part of traditional client server applications available on the market today. To support ASP business model, client software must be “thin” requiring minimum computing power, installation and support effort, minimum communication bandwidth, and minimum version upgrade. Highly distributed nature of ASP service requires from client software ability to support versatile data inputs, highest level of user’s security, and ability to support multiple communication protocols.

Data Input. ASP service architecture is in essence remote computing architecture, which requires capabilities to generate and import application data into the remote application. Data can be generated as part of specialized batch program or as by-product of third party software. Data input clients can be standalone or integrated within other clients or legacy applications. Multi step data flow requires advanced information security, tracking, reporting, and above all ability to restore data in case that any stage system failure results in data loss. Data input clients may or may not be “thin.” Footprint of these clients is primarily defined by local functionality necessary to create the data at optimum cost.

Application Access. Application access clients are characterized by limited local computation capability and remote command capability to the server side application concentrated at service back end. These clients are the ones that should be as generic and as “thin” as possible. Smaller and simpler the client lesser the operational cost at the front end. The ideal application access client is plain Web browser. However, browser access is limited to very low level of functionality provided by HTML protocol. Function rich application computing requires

specialized client software or plug-ins providing access to remote application at the back end.

Toolbox. To bridge the existing legacy applications with ASP service an ASP application software requires comprehensive set of APIs or application enabling tools providing the system integration capabilities and customizations.

Administration. This client should provide end user with ability to completely control its own application. Desired functions are: adding new users, setting up security profiles, managing application specific variables, usage tracking and reporting, and billing presentments and reporting.

Security. Client software security capability must include ability to authenticate users on the front end and to create virtual private channel of communication with the service back end.

3.2.2 Service Layer. Server side application is characterized by concentration of all computing and data intensive processes at back end, application multi-identity, sophisticated data flow management, and by its ability to integrate with business management, application support, and service production components. The ultimate goal of such application engineering is to create fastest computing environment, economy of scale through all customers sharing of common computing and data management infrastructure, and maximum operational readiness.

Application Layer. At the core of service layer is the application layer of software providing actual computing application packaged as specific service, for example: Service #1. This service application can be either stand alone application or user interface into integrated solution based on several other independent third party applications.

Data Flow Management. Data generated through data input clients is managed by data flow management software. One can consider this software component as data switch capable of performing the following functions: accepting data input, decompressing and decoding data, identifying the owner of data and target data base, importing data in target data base, caching and mirroring data at each stage for disaster readiness reasons, and creating logs for data input tracking and reporting.

Application State and Identity Management. ASP provider will have many different applications for many

different customers simultaneously. Also, each individual application will have many different users requiring different application set-up and profile. Application state and identity management software acts as application switch identifying individual users and applications and then assigning appropriate user's profile. Therefore, ASP application must support multiple identity capability. Ability to share the same computing and data management resources between many different users and applications is essential for reliable service delivery and economy of scale.

Business Management. ASP application should also integrate into business management software enabling automatic account creation, and usage data feed into billing solution.

Application Support. ASP application should also integrate with application support solution that consists from customer self support site.

4. Evaluation of Various ASP Architectures

Analysts and IT professionals have developed numerous models for estimating the total cost of IT services, sometimes called "total cost of ownership" (TCO). In the past, these models had the hardware-centric view because they analyzed the costs of owning and maintaining desktop computer hardware. In the age of the Internet, Web-based computing, and E-commerce, applications must be accessible across a wide variety of connectivity options, from low-speed dial-up connections to wireless, WAN- and Internet connections. A contemporary cost analysis should consider the total cost of application ownership (TCA), rather than the total cost associated with specific computing devices. The Tolly Group has developed a model for comparing the TCA of different

computing models, discussed earlier [9]. We present and discuss their results in this section.

In order to determine the cost of application deployment, four computing models introduced in Section 1 can be analyzed from the following points of views:

- Physical location of the application
- Execution location of the application
- Physical location of data, and
- Location of the user and means of connectivity

The cost of complexity of deploying and managing an application strongly depends on physical location of the application. The cost of application distribution, installation, and managing of updates must be considered.

The choice of where an application is executed determines the hardware, network, and connectivity costs. An application can run on the server, on the client, or in a distributed server/client environment. In some cases, the application must be downloaded from a server to a client, which has an impact on performance and productivity.

The location of stored data determines the speed at which information is available. It also has an impact on the cost related to protecting and backing up critical corporate data.

Location of the user and the means of connectivity also have an impact on the cost and complexity of deploying an application.

Table 1 summarizes the application deployment characteristics for four computing models introduced in Section 1 [9].

Table 1. Computing Models and Application Deployment Characteristics

	APPLICATION LOCATION	APPLICATION EXECUTION	DATA LOCATION	USER ACCESS	NETWORK REQUIREMENTS
Traditional desktop	Client	Client	Client	Local	None
Client-server	Client and server	Client and server	Client and server	Lan, WAN, Internet	High bandwidth
Network-based	Server	Client and server	Server or client	LAN, WAN, Internet	High bandwidth
Server-based	Server	Server	Server	LAN, WAN, Internet	Low bandwidth

Tolly Group has analyzed and calculated the total cost of application ownership for a medium-size enterprise of 2,500 users, with 175 mobile users working on the road. The calculated costs were divided into (a) Initial (first-year) cost (which includes hardware, software, network infrastructure, and user training) and (b) annual recurring costs (which includes technical support and application maintenance). The results of analysis are presented in Figure 6.

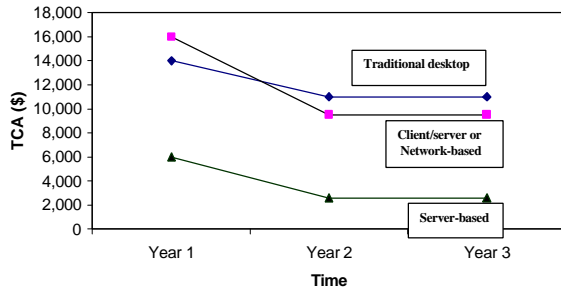


Figure 6. Analysis of total cost of application (TCA) for various computing approaches [9].

Traditional desktop computing approach requires relatively high initial cost for hardware, software, network infrastructure, and training (\$14,000) as well as very high annual recurring costs for technical support and application maintenance (\$11,000 annually).

Client/server and network computing approaches require slightly higher initial investment (\$16,000) in order to replace existing client hardware, however annual recurring costs are reduced (\$9,500). This model becomes less expensive than the traditional desktop model from the third year forward.

Server-based approach gives the best TCA both in terms of initial costs and annual recurring costs (\$6,000 and \$2,600, respectively). The reason for it is that this model allows any type of client to access any application across any type of connection. This model also provides single point for the deployment and management of applications.

In summary, the server-based model, which was applied in our architecture, is the most efficient and cost-effective solution to application deployment and management.

5. Case Studies

We describe two case studies of using the proposed architecture for ASPs:

(a) Online document management system created by CyLex Systems and Pride Enterprises and applied for

collection and management of motor vehicle applications in State of Florida, and
 (b) Billing and customer care system developed by Daleen Technologies.

5.1 Online Document Management System – CyLex Systems

The Department of Highway Safety and Motor Vehicles (DHSMV) serves as the central point of collection and management for all motor vehicle title applications generated throughout the state. DHSMV needed to replace its existing title microfilming operation. The current system was costly, slow, and did not provide the level of service expected by the state's citizens. Simple requests for title applications could take up to three weeks.

CyLex Systems, Inc. has teamed with its business partner, Pride Enterprises, to propose a totally outsourced solution. Pride Enterprises performs all document conversion and indexing, while CyLex Systems, Inc. provides a complete on-line document information management system. This solution reduces title retrieval time to 15 seconds once the documents have been processed.

The CyLex Systems, Inc. outsourcing solution provides the following benefits:

- Reduces the cost of document management
- Reduces document retrieval time from days and weeks to minutes or seconds
- Requires no up-front investment in technology or hardware
- Requires no on-going cost of maintaining and updating technology
- Is quickly implemented
- Is complementary to the existing computing infrastructure

Overview. Located in Tallahassee, Florida, the State of Florida Department of Highway Safety and Motor Vehicles is one of the four largest motor vehicle agencies in the country. DHSMV receives approximately 18,000 title applications per day consisting of 4.5 pages each for a total of 81,000 documents. This represents a yearly total of approximately 20 Million documents. In such a vast, diverse and demanding environment, the ability to provide consistently high quality administrative services while containing costs presents an ongoing challenge.

The Micrographics Section of the Division of Administrative Services of DHSMV was performing these tasks with a staff of 48 full-time employees.

Staying up to date with such a consistently high volume was technically impossible; backlogs often approximated 17 days. For example, document retrieval was stretched beyond an acceptable time frame, taking anywhere from days to weeks to retrieve a title.

The CyLex Express® Solution

DHSMV issued a Request for Proposal (RFP) for document image management services to replace the department's existing microfilming process. DHSMV challenged contractors to provide a turnkey solution that would effectively manage the millions of documents generated every year. Contractors were also evaluated based on the quality of their technical proposals, implementation and administrative costs. To meet the needs of DHSMV's RFP, CyLex Systems, Inc. and Pride Enterprises proposed a document image management system with four functional pieces consisting of document preparation, image capture, image administration and image review and retrieval, as shown in Figure 7.

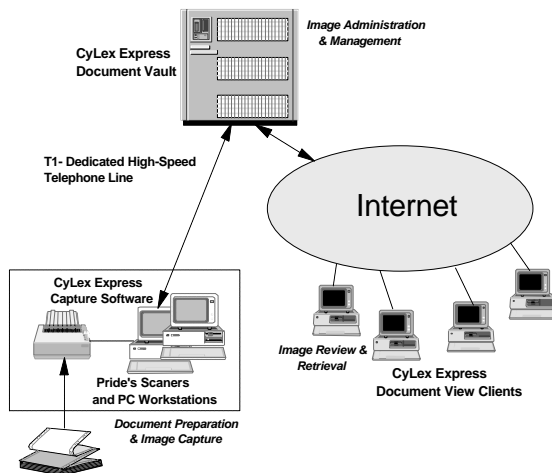


Figure 7. Document on-demand image management system applied at DHSMV.

The CyLex Express Service provides a centralized and secure document vault for storing and managing electronic images of paper files. The *CyLex Express Capture Software* provides all the functions needed to scan, index, and upload the documents. *CyLex Express View Software* allows remote viewing of documents as well as printing.

The DHSMV project consists of high volume document scanning and indexing. Pride Enterprises performs daily document pick-ups from DHSMV headquarters in

Tallahassee, Florida, and transports them to one of Pride's two secure document conversion facilities to prepare for scanning and indexing. To ensure the highest level of quality control, all indexes are double-keyed and images are examined for quality control.

Pride uses a network of high-speed scanners and document-imaging workstations to provide image capture of both fronts and backs of documents. Pride Enterprises' equipment includes: two Kodak 9500D machines, capable of scanning 180 pages per minute; one Kodak 3500 capable of scanning 175 pages per minute, and 12 indexing quality control PC workstations. In addition, Pride Enterprises maintains file servers and communication gear with a T1 dedicated high-speed telephone line for the fastest possible data transmission to the *CyLex Express Document Vault*. The T1 line is capable of handling 1.54 megabits of data per second.

All document content is managed by the CyLex Document Vault, a state-of-the-art server facility, maintained by EMC Corporation, the world's leading supplier of intelligent enterprise storage and retrieval technology, located in Hopkinton, Mass. On-line documents are managed on RAID media and near-line in tape libraries. Document access is enabled only to authorized DHSMV employees.

DHSMV uses the CyLex Express Software for on-line electronic retrieval of documents. Scanned images are stored and managed by the CyLex Express Document Vault. DHSMV accesses the CyLex Express Document Vault through direct dial up or an Internet connection.

An important feature to DHSMV is the built-in layers of security that CyLex Express Software integrates into the system to protect documents and to ensure that only users with the proper authorization privileges have access to the CyLex Express Document Vault. Security features include a firewall preventing illegal entry; a multi-tier log-in ID/password procedure that is designed to ensure that each user can access only documents they are authorized to use; and positive client authentication. Optionally, CyLex Express allows all scanned documents to be encrypted at the client site and then stored.

Currently, DHSMV maintains 25 computer workstations that are authorized for users of CyLex Express with direct access to the Document Vault. The vault also provides real-time document retrieval of on-line stored images within the 15-second-per-image retrieval time required, anytime, 7 days a week.

Phase II of the DHSMV project will provide direct on-line access to the vault from more than 200 local tax collector offices statewide. On-line access will enable them to view 4.5 million title applications filed each year in Florida, as well as 18 million additional images of documents. This will translate into a reduction of administrative time from present 2-3 weeks using a microfilm system to 15 seconds with CyLex Express.

5.2 Billing and Customer Care – Daleen Technologies

The growth of E-commerce, emergence of ASP, and ever increasing competition among the Internet-based service providers significantly complicated the Internet business models and raised the end users' expectation. Internet business models widely used include:

- Free
- Advertisement based
- Transaction based
- Utility based (usage + recurring fee).

At the same time, end users no longer want to be treated as mass. Instead, they want to be treated as individuals and communities [17]. These new requirements and challenges helped to push billing and customer care (BACC) to the top of prioritization list of any serious Internet-based service provider such as an ASP and to propel BACC vendors such as Daleen Technologies to stardom. H. Adams put it very well: "Without Billing, It's Just a Hobby." [18]. The BACC functions required by a typical ASP include:

Billing

- Pricing
- Service bundling and discounting
- Usage collection
- Usage rating
- Taxing (future)
- Payment processing
- Treatment and collection
- Settlement and commission processing
- Service Level Agreement (SLA) penalty processing

Customer Care

- Customer management
- Help desk
- Service ordering
- Electronic bill presentment and payment
- Online self-care

As we can see, the BACC components hold critical information (customer data, service data, and usage data) for a service provider. Using such data, a service provider can determine its most valuable customers from the rest, offer superior personalized customer service/support, tailor its services to an individual or a community, and conduct revenue planning and assurance.

On the other hand, BACC is only one of many business support systems (BSS) and operation support systems (OSS) that an ASP may need to have. Other systems include network management, security, accounting, asset management, and decision support systems. Therefore, a BACC must have necessary interfaces (such as APIs) to support interoperability with other BSS/OSS systems so that they can access BACC data and functions. Figure 8 shows how Daleen Technologies' BillPlex™ uses an N-tier architecture to satisfy such requirements.

In addition to such an advanced architecture, the next generation ASP BACC solution must include the following capabilities:

1. Ability to collect (possibly through a usage mediation product) and rate usage data related to applications and services offered by the ASP.
2. Ability to "personalize" billing for an individual user of a community of users so that the pricing and billing are value- rather than usage oriented.

Several companies have shipped products that help to collect usage data for ASPs. XACCT, Narus, and Softblox have products that can collect IP and application (such as Microsoft Word) usage data. An industry workgroup (<http://www.ipdr.org>) is also working on a standard for IPDR (IP Detail Record Format). One of the objectives for this standard is to uniformly represent usage data for both IP and ASP services.

In a customer-centric environment, which is widely believed to happen, pricing and billing need to be "personalized" for customer based on the value provided to the customer and NOT on the resource used. Because value is perceived differently by each customer, value-based pricing/billing requires thorough understanding of the customer. Such understanding not only helps pricing and billing for existing services but also enables a service provider to define new tailored services for the customer. This positive feedback cycle will continue to push customer satisfaction and service provider revenue higher. Only a right BACC system can make this happen.

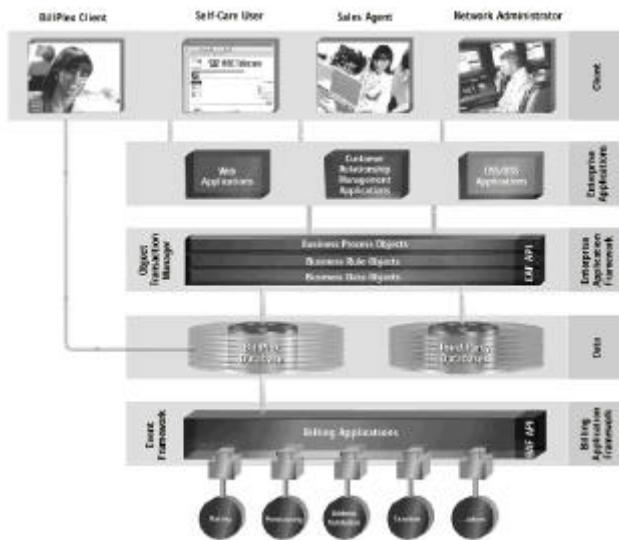


Figure 8. The N-tier architecture used by BillPlex.

Interestingly, not only ASPs need BACC functions, BACC functions can also be provided through an ASP (i.e. BACC ASP). In fact, billing service bureaus have long been in existence. Some of these billing service bureaus used mainframe and remote terminals to provide billing services to telephone and utility companies. However, a new generation of BACC ASPs will emerge to offer far superior BACC services through the ASP model. Using Internet and leading BACC products such as BillPlex, these BACC ASPs will be able to bring the best BACC solution to their customers at the least cost.

6. Conclusions

In this paper we introduced a new Internet-based architecture, which is very suitable for application service providers. The proposed multitier architecture is based on the server-based computing model, in which application servers execute all applications. The client is a thin client, which includes a graphical user interface and necessary software components. It only sends primitive commands to the server. We showed that the proposed architecture provides a very efficient and cost-effective solution for deployment and management of applications on the Internet.

We also presented two case studies, in which the proposed ASP architecture was applied for online document management system and billing and customer care system, both over the Internet.

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